



**University College Dublin Governing Authority
Summary of Ordinary Meeting
18 September 2025**

1. The Governing Authority noted the action trackers and annual work plan.
2. The Governing Authority approved the 26 June 2025 meeting minutes, subject to two minor amendments.
3. The Governing Authority noted the report from the Finance, Remuneration and Asset Management Committee.
4. The Governing Authority noted the FRAMC Self-Assessment Report.
5. The Governing Authority noted the update on the Housing Finance Agency Loan.
6. The Governing Authority noted the report from the Strategy Oversight Committee.
7. The Governing Authority appointed Stephen Dorgan and Paul O'Brien to the Strategy Oversight Committee for a term coterminous with that of the Governing Authority.
8. The Governing Authority approved the Key Performance Indicators and Targets relating to the implementation of *Breaking Boundaries 2025-2030*.
9. The Governing Authority noted the presentation from UCD Global.
10. The Governing Authority noted the report from the Audit and Risk Management Committee.
11. The Governing Authority noted the ARMC Self-Assessment report.
12. The Governing Authority noted the Child Safeguarding Statement.
13. The Governing Authority noted the update on the UCD Governance Framework.
14. The Governing Authority noted its Manual of Structures and Procedures, Standing Orders, Schedule of Reserved Decision and Delegated Authority and approved all proposed changes.
15. The Governing Authority approved the proposal for initiating planning for an External Effectiveness Review in 2026.
16. The Governing Authority noted the President's Report.
17. The Governing Authority noted the Report from the Students' Union.